



Australian
Industry
Greenhouse
Network

Driving progress on emissions reduction

Annual Report 2025–26 →

This Annual Report 2026 is a summary of our operations, activities, and financial position as of 30 June 2026. An electronic version of this report is available on AIGN’s website.

In the spirit of reconciliation, AIGN acknowledges the Traditional Custodians of country throughout Australia and their connections to land, sea, and community. We pay our respect to their Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

Australian Industry Greenhouse Network Ltd
ABN 93 108 941 117
PO Box 4622, Kingston ACT 2604
T +61 2 6295 2166
W www.aign.net.au
E admin@aign.net.au

Contents

Chair & Chief Executives’ report	03	Engage in international negotiations	10
AIGN: Our role and leadership	04	Navigate the Australian landscape	12
Climate change policy principles	06	Governance and operations	14
Our advocacy approach	08	AIGN members	15



Chair and Chief Executives’ report

AIGN: Our role and leadership

Climate change policy principles

Our advocacy approach

Engage in international negotiations

Navigate the Australian policy landscape

Governance and operations

AIGN members



Chair and Chief Executive's report

As Australia's transition to net zero starts to focus on delivery, the need for informed, balanced and experienced industry engagement has never been greater.

Over the past year, AIGN has continued to provide a trusted forum for members to engage with each other, with policymakers, and with international partners on the settings needed to support an orderly, least-cost and economically sustainable transition. Our work has been shaped by a rapidly evolving domestic agenda, including the release of Australia's 2035 emissions reduction target, the Net Zero Plan and sector plans, the implementation of climate-related financial disclosure and sustainable finance frameworks,

ACCU Scheme reforms, carbon leakage policy, and the growing interaction between national and state-based regulation.

AIGN's focus has remained clear: supporting policies that reduce emissions effectively and efficiently, while maintaining investment confidence, competitiveness, energy security and the long-term prosperity of Australian industry and communities.

This year marked an important milestone for AIGN. In September, members, government officials, former directors and friends of AIGN came together in Parliament House to celebrate 21 years since AIGN's incorporation, where we recognised the contributions of those who have helped build and sustain this unique network. The event was an opportunity to reflect on AIGN's enduring role in Australian climate policy: bringing together industry expertise, supporting constructive engagement with government, and helping members navigate a complex and increasingly interconnected policy landscape.

Our monthly network meetings have again been central to AIGN's work. Through these meetings, members share expertise, test ideas, engage directly with officials and advisers, and develop common positions across areas of shared interest. The strength of AIGN lies in the depth and expertise of our members, and in their willingness to contribute practical insight drawn from real-world experiences.

This year AIGN also experienced a leadership changeover. We farewelled Susie Smith after nine years as Chief Executive, and many years of involvement with AIGN before that. Susie's leadership, policy judgement and commitment to constructive engagement have made an enduring contribution to the organisation, and we wish her well in her future endeavours. We thank Emma Watts for guiding the Secretariat through the interim period and warmly welcome AIGN's new Chief Executive, Catherine Ellis.

Looking ahead, the task before us remains substantial. Achieving Australia's emissions reduction goals will require sustained investment, innovation, cooperation and trust. AIGN will continue to play its role as a bridge between industry and policymakers, supporting the development of effective climate policy that enables Australian industries to contribute meaningfully to national and global climate goals while remaining competitive and resilient.

We extend our sincere thanks to AIGN members for their engagement, expertise and support throughout the year. It is through your contribution that AIGN continues to play a crucial role in Australia's climate policy landscape.

Peter Gniel
Chair

Catherine Ellis
Chief Executive




Chair and Chief Executives' report
AIGN: Our role and leadership
Climate change policy principles
Our advocacy approach
Engage in international negotiations
Navigate the Australian policy landscape
Governance and operations
AIGN members



AIGN: Our role and leadership

AIGN continues to provide a trusted forum for industry engagement on climate change, energy and sustainability policy.

Guided by AIGN's Climate Change Policy Principles, we advocate for policy settings that support emissions reduction, economic prosperity and international competitiveness. During FY26, AIGN continued to engage across a broad range of climate and energy policy issues, facilitating informed dialogue between members, government and other stakeholders and ensuring industry perspectives were constructively represented in policy discussions.

AIGN's Board remained focused on providing strong governance and strategic oversight throughout the year, supporting the organisation's role as a respected and credible voice in climate and energy policy. During the year, AIGN also undertook a leadership transition process. The Board acknowledges the contribution of Emma Watts, who served as Interim Chief Executive and ensured continuity of operations and member engagement during this period.

AIGN's achievements continue to be underpinned by the commitment and expertise of our Directors, members and staff. Their collective contribution enables the organisation to provide informed leadership and foster collaboration in support of Australia's transition to a low-emissions future.

As of June 30, 2026, the AIGN Board comprises:



Peter Gniel
Chair



Damian Dwyer
Vice Chair



Anshul Jain
Board Member



Marghanita Johnson
Board Member



Pauline Kennedy
Board Member



Nicholas Linacre
Board Member



Edwina Pribyl
Board Member



Denise Spinks
Board Member

The Board is supported by AIGN's executive team, including:



Catherine Ellis
Chief Executive



Marion Niederkofler
Senior Policy Advisor



Angela Gray
Business Manager



Chair and Chief
Executives' report

AIGN: Our role
and leadership

Climate change
policy principles

Our advocacy
approach

Engage in
international
negotiations

Navigate the
Australian
policy landscape

Governance
and operations

AIGN members



AIGN: Our role and leadership continued



Chair and Chief
Executives' report

AIGN: Our role
and leadership

Climate change
policy principles

Our advocacy
approach

Engage in
international
negotiations

Navigate the
Australian
policy landscape

Governance
and operations

AIGN members



AIGN Board attendance FY26

Name	Title and organisation	Appointment	Date	18 Jul	29 Aug	24 Oct	10 Feb	18 May	24 Jun
 AIGN Chair (2025) Peter Gniel BA	<i>Deputy Chief Executive</i> Australian Institute of Petroleum Ltd	Elected: Re-elected: <i>Previous terms:</i> <i>Previous resignation:</i>	Oct 2023 Oct 2025 Oct 2010 May 2013	✓	✓	✓	✓	✓	✓
 Vice Chair (2025) Damian Dwyer BEc, Grad Dip Pub Ec Pol	<i>Director External Affairs</i> Low Emission Technology Australia	Appointed: Elected: Re-elected: <i>Previous terms:</i> <i>Previous resignation:</i>	May 2023 Oct 2023 Oct 2025 Oct 2011, 13, 15, 16, 18, 20, 22 Jan 2023	✓	–	✓	✓	✓	✓
 Mark Bonner MEcon, BEcon, Grad Dip Resource Economics	<i>Director Climate & Energy Policy</i> Australian Energy Producers	Appointed: Elected: Resignation: <i>Previous terms:</i> <i>Previous resignation:</i>	Oct 2023 Oct 2025 Dec 2025 Oct 2019 Jun 2021	✓	✓	✓	n/a	n/a	n/a
 Anshul Jain BEng, MBA	<i>Manager Carbon Compliance</i> Santos Limited	Elected: Re-elected:	Oct 2021 Oct 2023 Oct 2025	–	✓	✓	✓	✓	✓
 Marghanita (Margi) Johnson BEng (EnvEng)(Hons), BSc, GAICD	<i>Chief Executive Officer</i> Australian Aluminium Council	Appointed: Elected: Re-elected:	Dec 2019 Oct 2020 Oct 2022 Oct 2024	✓	✓	✓	✓	✓	–
 Pauline Kennedy MEcon, BAg&ResEcon (Hons), GAICD	<i>Low Carbon Policy and Advocacy Manager</i> BP Australia	Elected: Re-elected:	Oct 2023 Oct 2025	✓	✓	✓	✓	✓	✓
 Nicholas Linacre PhD	<i>Principal Advisor Climate and Energy</i> Minerals Council of Australia	Appointed:	23 Feb 2026	n/a	n/a	n/a	n/a	✓	✓
 Edwina Pribyl BEc	<i>Head of External Communications</i> Viva Energy Australia Pty Ltd	Elected:	Oct 2024	✓	✓	✓	✓	✓	✓
 Denise Spinks BBus (Hons), GAICD	<i>Chief Executive Officer</i> Cement Industry Federation Ltd	Appointed:	10 Feb 2026	n/a	n/a	n/a	–	✓	✓
 Margaret Thomson MEcon, BAg&ResEcon (Hons), GAICD	<i>Chief Executive Officer</i> Cement Industry Federation Ltd	Appointed: Elected: Re-elected: Resignation: <i>Previous terms:</i> <i>Previous resignation:</i>	Mar 2017 Oct 2017 Oct 2019, 21, 23 15 Jul 2025 Oct 2010, 12 Jul 2014	n/a	n/a	n/a	n/a	n/a	n/a

Climate change policy principles

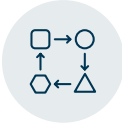
AIGN’s climate change policy principles are based on the United Nations Framework Convention on Climate Change (UNFCCC) and the scientific consensus that underpins this international treaty.

The UNFCCC provides the foundation for international cooperation. Since its establishment in 1992, Australia has been a significant contributor and AIGN acknowledges the importance of the convention in providing a forum for the international community to formulate common actions to address climate change.

In this context, AIGN welcomes the commitments of the parties, individual corporations, and associations to the global goal of net zero by 2050 or sooner. AIGN’s climate change policy principles establish a preferred framework for Australian policy development within this global context. Policies aligned with these principles should deliver emissions reductions at least cost, maintain equity and competitiveness, and achieve environmentally effective outcomes for Australia while supporting global climate objectives.



AIGN’s climate change principles drive our engagement in policy development, which should aim to:

 Recognise and respond to the scientific consensus of the Intergovernmental Panel on Climate Change net zero goals.	 Establish a long-term price signal across the whole economy.	 Address trade competitiveness of export and import competing industries.
 Promote public and private investment in low emission technologies.	 Encourage investment in adaptation and resilience strategies.	 Be based on sound science and climate risk management.

Australia’s contribution to the global climate change effort as set out here reflects the principle in Article 3.1 of the United Nations Framework Convention on Climate Change.


Chair and Chief Executives’ report
AIGN: Our role and leadership
Climate change policy principles
Our advocacy approach
Engage in international negotiations
Navigate the Australian policy landscape
Governance and operations
AIGN members


Climate change policy principles continued

Australia should make an equitable contribution, in accordance with its differentiated responsibilities and respective capability, to global action to reduce greenhouse gas emissions and to adapt to impacts of climate change.

Australia should engage the international community in pursuing identified and beneficial environmental outcomes through greenhouse gas emissions reduction action that:

- Allows for differentiated national approaches
- Promotes international cooperation
- Minimises the costs and distributes the burden equitably across the international community
- Is comprehensive in its coverage of countries, greenhouse gases, sources, and sinks
- Recognises the economic and social circumstances and aspirations of all societies
- Is underpinned by streamlined, efficient, and effective administrative, reporting, and compliance arrangements

In this global context, Australia should develop a strategic national approach to responding to climate change that:

- Is consistent with the principles of sustainable development and other national policies, including economic growth, population growth, international trade, energy supply and demand, and environmental and social responsibility
- Takes a long-term perspective
- Maintains the competitiveness of Australian export and import-competing industries
- Distributes the cost-burden equitably across the community
- Adopts a consultative approach to the development of new policies
- Is consistent and effectively coordinated across all jurisdictions throughout Australia

Australia's future greenhouse policy measures should:

- Be consistent with the strategic national approach
- Be trade and investment-neutral, in a way that does not expose Australian industry to costs its competitors do not face
- Not discriminate against new entrants to Australian industry, nor disadvantage 'early movers' in Australian industry who have previously implemented greenhouse gas abatement measures
- Take account of the differing sectoral circumstances
- Be based as far as is practicable on market measures
- Address all greenhouse gases, emission sources, and sinks
- Balance, in a cost-effective way, abatement and adaptation strategies, both of which should be based on sound science and risk management


Chair and Chief Executives' report
AIGN: Our role and leadership
Climate change policy principles
Our advocacy approach
Engage in international negotiations
Navigate the Australian policy landscape
Governance and operations
AIGN members


Our advocacy approach

AIGN occupies a unique position as a leading industry contributor in the climate policy space.

Through its ongoing advocacy, AIGN remains committed to climate change policy that supports sustainable economic growth while helping Australia deliver on its international climate commitments.

We recognise that successful transition to net zero requires policy frameworks that provide certainty for long-term investment while maintaining industrial competitiveness and energy security.

AIGN meets regularly with its members and guests to discuss and review climate change policy, contributing industry perspectives across all aspects of climate change policy reform and development. This includes engagement on emerging challenges such as reporting, mitigation, critical supply chains, low and net zero technology, carbon capture and storage deployment, and the integration of renewable energy technologies.

We are committed to navigating a path to net zero that is economically sustainable, technologically feasible, and supports the continued prosperity of Australian industry and communities.

Through continued collaboration with government, industry, and international partners, AIGN will maintain its position as a trusted voice in Australia’s climate policy development, helping to shape practical solutions that deliver environmental outcomes while supporting economic growth and competitiveness.

AIGN’s role also extends beyond national borders through its active participation in international policy discussions. As a business observer at international climate negotiations, AIGN provides industry perspectives that help to inform the development of global climate agreements. For businesses, engagement in the international process provides an important opportunity to understand global climate policy development, align strategies with emerging regulations, and remain well positioned in the transition to a low-carbon economy.

While national and international policies remain at the forefront of AIGN’s focus, we also advocate for the alignment of national and sub-national policies within a strategic national framework, emphasising the importance of complementarity and a streamlined policy suite.

We support the sustainable development of Australian industries in recognition of:

-  the global, cross-sectoral, and community-wide impact of anthropogenic greenhouse gas emissions.
-  the need for comprehensiveness in abatement and adaptation measures.
-  the potential benefits of information-sharing and collective, cooperative action.
-  the imperative of international business competitiveness.



Chair and Chief Executives’ report

AIGN: Our role and leadership

Climate change policy principles

Our advocacy approach

Engage in international negotiations

Navigate the Australian policy landscape

Governance and operations

AIGN members



Our advocacy approach continued

Emissions reporting	Emissions abatement	Strategy and emissions caps	Net zero transition	International policy	Approvals, adaptation and resilience
NGERS update 2026 [DCCEEW]	Carbon Credits Bill legislative amendments [DCCEEW]	Evidence Platform Issues Paper [CCA]	Future Made in Australia Community Benefit Principles draft public guidance [DISR]	Scope 2 Guidance update [GHG protocol]	National Environmental Standards for Matters of National Environmental Significance and Environment Offsets [DCCEEW]
Methane near-term abatement [CCA]	Integrated Farm and Land Management Method [DCCEEW]	2026 ACCU Scheme Review [CCA]	Net Zero Fund: proposed design [DISR]	United Nations Framework Convention on Climate Change meetings [DCCEEW, DFAT, BINGO]	EPA proposed licensee requirements for large emitters in NSW [NSW]
National climate scenario guidance [DCCEEW]	Safeguard Mechanism Review [DCCEEW, CCA]	NEM Wholesale Market Settings Review Draft Report [DCCEEW]	Guarantee of Origin (GO) Scheme Tranche 3 [DCCEEW]	Carbon Border Adjustment Mechanism and Emissions Trading Scheme review [EU]	WA community benefit sharing guidelines (now LGIRS) [DEMIRS]
Climate-related transition planning guidance [TSY]	Renewables for industry [ARENA]	Productivity Commission Interim Reports Pillar 5 [PC]	Future Made in Australia [TSY]	Leadership group for industry transition [DFAT, DCCEEW]	National Adaptation Plan [DCCEEW]
Sustainable finance taxonomy [ASFI]		Issues Paper: 2025 Annual Progress Report [CCA]	National Reconstruction Fund [DISR]		National Climate Risk Assessment [DCCEEW]
		Net Zero Commission [NSW]	Powering the Regions Fund [CEFC]		
		Future Clean Fuel Strategy [Tas]			



Chair and Chief Executives’ report

AIGN: Our role and leadership

Climate change policy principles

Our advocacy approach

Engage in international negotiations

Navigate the Australian policy landscape

Governance and operations

AIGN members



Engage in international negotiations

International climate negotiations remain a key area of focus for AIGN. The past year once again demonstrated that global climate agreements and initiatives influence domestic regulation, investment decisions, trade competitiveness and market access.

The Conference of the Parties (COP) and mid-year negotiations under the United Nations Framework Convention on Climate Change (UNFCCC) continue to provide the central forum for international cooperation under the Paris Agreement. AIGN participates in these processes to represent business and industry perspectives, engage with international partners, and maintain a clear understanding of the global policy developments that shape Australia’s domestic climate agenda.

Following COP30 in Belém, Brazil, the international process shifted further towards implementation. The Belém outcomes covered mitigation, the Global Stocktake, just transition, finance, adaptation, technology and other areas of the Paris Agreement work program. The focus for governments, observers and business is increasingly on how to translate agreed global goals into on-the-ground delivery, investment and implementation across national economies.



The June 2026 climate meetings in Bonn were an important technical session ahead of COP31. Discussions in Bonn made some progress across areas such as just transition and technology but also highlighted the extent of unresolved political and technical issues that will need to be addressed before and during COP31. These include crucial work on the flow of finance, the establishment of a just transition mechanism, and continued work on the highly contested Mitigation Work Programme.

Article 6 and international carbon markets remained important areas of interest for AIGN members. Discussions continued on the implementation of cooperative approaches and the Paris Agreement Crediting Mechanism, including the infrastructure, technical review and

capacity-building needed to support effective implementation. AIGN has continued to monitor these developments closely, recognising the potential role of high-integrity international units as part of a broader flexibility architecture for Australian industry, particularly for sectors with limited near-term onsite abatement options.

Adaptation, climate finance and the Global Stocktake also remained central to the international agenda. AIGN members have continued to observe the growing importance of adaptation and resilience, both as matters of public policy and as issues affecting investment, infrastructure, supply chains and climate-related financial disclosure. The second Global Stocktake process will be initiated at COP31, with outcomes expected at COP33 (2028).


Chair and Chief Executives’ report
AIGN: Our role and leadership
Climate change policy principles
Our advocacy approach
Engage in international negotiations
Navigate the Australian policy landscape
Governance and operations
AIGN members


“AIGN builds on our consistent presence at these meetings to remain informed about progress on international agreements and to nurture relationships with other delegates and the business community.”

COP31 will be held in Antalya, Türkiye, in November 2026. Türkiye and Australia will work under a new partnership model, which will see Türkiye serving as COP31 President and Australia taking on responsibilities as President of Negotiations.

This role will require the Australian negotiating team to adopt a neutral, consensus-building approach, focused on facilitating negotiations, engaging with parties and helping shape a pathway to practical outcomes. AIGN members were briefed during the year on Australia’s preparations, including its partnership with Pacific countries and the emphasis on elevating Pacific voices, improving access to climate finance, supporting energy security and strengthening regional resilience and adaptation.

For AIGN, participation in the international process remains vital as the global climate framework shapes key elements of domestic policy design, sustainable finance, carbon markets, trade measures, technology deployment and industry competitiveness. AIGN will continue to engage with negotiators, international colleagues and observers to promote the role of business in delivering decarbonisation and supporting the implementation of the Paris Agreement.



Chair and Chief Executives’ report

AIGN: Our role and leadership

Climate change policy principles

Our advocacy approach

Engage in international negotiations

Navigate the Australian policy landscape

Governance and operations

AIGN members



Navigate the Australian policy landscape



Australia’s domestic climate policy landscape continued to evolve rapidly throughout the year, with the release of the 2035 target, the Net Zero Plan, six sector emissions reduction plans, supporting Treasury modelling, and further advice from the Climate Change Authority.

The Government’s 2035 target of a 62–70% reduction on 2005 emissions levels, together with the sector plans and modelling, has provided a common reference point for policy development across the economy.

AIGN’s engagement throughout the year focused on the need for Australia’s policy framework to be coherent, technology neutral, nationally coordinated, and capable of supporting least-cost abatement while maintaining competitiveness and energy security. We continued to emphasise that the transition to net zero must be pursued through stable and predictable policy settings that allow industry to plan, invest and manage risk over long timeframes.

A major focus for AIGN and our members has been preparation for the 2026–27 review of the Safeguard Mechanism. We considered issues such as the future role of the mechanism, post-2030 baseline decline rates, the appropriate contribution of Safeguard-covered facilities to Australia’s 2035 target, the treatment of trade-exposed industries, coverage thresholds, the role of Australian Carbon Credit Units (ACCUs) and Safeguard Mechanism Credits (SMCs), and the importance of preserving flexibility mechanisms that enable least-cost abatement and compliance. AIGN has consistently emphasised that the Safeguard Mechanism should be considered within the broader policy and economic context, including



Chair and Chief Executives’ report

AIGN: Our role and leadership

Climate change policy principles

Our advocacy approach

Engage in international negotiations

Navigate the Australian policy landscape

Governance and operations

AIGN members



Navigate the Australian policy landscape continued

energy stability, investment settings, carbon leakage, technology availability, state-based regulation and the contribution expected from sectors outside the mechanism.

AIGN also continued to engage on carbon market policy and the ACCU Scheme. This included the Climate Change Authority's ACCU Scheme review, proposed ACCU Scheme legislative reforms, method development, integrity and transparency settings, and the role of ACCUs in supporting credible and flexible pathways to net zero. AIGN's position remains that the ACCU Scheme is a central part of Australia's climate policy architecture and that integrity, market confidence, administrative efficiency and policy alignment will be critical as demand for high-quality credits grows.

Reporting and disclosure remained a significant area of work. AIGN engaged with Treasury, the Australian Securities

and Investments Commission, the Australian Accounting Standards Board, the Auditing and Assurance Standards Board and members on climate-related financial disclosures, transition planning guidance, assurance requirements and how to appropriately structure reporting of Scope 3 data. AIGN has continued to call for clear, practical and proportionate guidance, consistent interpretation by auditors and regulators, and a single portal approach that reduces duplication across reporting obligations while maintaining integrity.

AIGN maintained active engagement on the National Greenhouse and Energy Reporting Scheme (NGERS), the Guarantee of Origin Scheme, and the Clean Energy Regulator's implementation work. Members continued to highlight the importance of NGERS as the core national emissions data framework and the need for Commonwealth, state and territory requirements to align with it rather than overlay existing obligations.

Climate risk and adaptation also became increasingly important across policy and reporting processes. AIGN engaged with the National Climate Risk Assessment, the National Adaptation Plan and climate scenario guidance, with members noting the importance of nationally consistent, decision-useful climate risk information and a shared understanding of the limits of available data for asset-level assessment and assurance.

Across all these processes, AIGN continued to advocate for better sequencing, coordination and consultation across government. The high volume and overlap of major policy consultations placed significant pressure on industry capacity. Effective climate policy requires ambition, as well as careful design, efficient implementation, clear guidance and genuine engagement with the businesses and sectors that will deliver the transition.

Integrity, market confidence, administrative efficiency and policy alignment will be critical as demand for high-quality credits grows.



Chair and Chief
Executives' report

AIGN: Our role
and leadership

Climate change
policy principles

Our advocacy
approach

Engage in
international
negotiations

Navigate the
Australian
policy landscape

Governance
and operations

AIGN members



Governance and operations

AIGN is committed to actively providing members with a streamlined and cost-effective network service.

AIGN operating model

AIGN remains committed to providing members with a streamlined, responsive and cost-effective network service. Throughout the reporting period the Secretariat continued to operate under a virtual office model, utilising technology to support day-to-day operations, member engagement and policy activities while maintaining efficient operating costs.

During the year, AIGN delivered a comprehensive program of member activities, including six 1.5-day in-person network meetings, providing members with valuable opportunities to collaborate, exchange information and discuss emerging key policy and industry issues.

These meetings were complemented by scheduled videoconferences and ad-hoc sessions convened throughout the year to address significant policy developments, consultations and matters of strategic importance to members.

In addition, members were supported through regular videoconference meetings, policy briefings, targeted communications and ad

hoc discussions convened in response to emerging developments and consultation opportunities.

A highlight of the year was the celebration of AIGN's 21st anniversary at Australian Parliament House. The event brought together current and former members, affiliates and key stakeholders to recognise the organisation's contribution over more than two decades. The attendance of Minister Bowen, alongside past and present representatives of the network, underscored the significance of the milestone and the strong relationships AIGN has built across government and industry.

Financials

The audited financial statements accompanying this report confirm AIGN's ongoing sound financial position. The Board continued its prudent oversight of financial resources, maintaining appropriate reserves to support the organisation's operations and provide for any unforeseen circumstances.

Throughout the year, AIGN carefully managed expenditure while continuing to deliver a comprehensive program of services and events for members.

The Board continues to monitor financial performance against its forward planning assumptions, including membership retention, operational costs and resourcing

requirements. This approach ensures AIGN remains well positioned to respond to changing circumstances while maintaining the high level of service expected by members.

There were no workplace health and safety incidents, material governance issues or instances of non-compliance with statutory or regulatory obligations during the reporting period.

AIGN Secretariat

Susie Smith
Chief Executive (until March 2026)

Emma Watts
Interim Chief Executive (March – June 2026)

Catherine Ellis
Chief Executive (from June 2026)

Marion Niederkofler
Senior Policy Advisor

Angela Gray
Business Manager

Membership fees in 2025–26 were:

Association membership: \$27,500 (excluding GST)
Corporate membership: \$15,500 (excluding GST)



Chair and Chief
Executives' report

AIGN: Our role
and leadership

Climate change
policy principles

Our advocacy
approach

Engage in
international
negotiations

Navigate the
Australian
policy landscape

**Governance
and operations**

AIGN members



AIGN members

The Australian Industry Greenhouse Network is comprised of a broad cross-section of Australian industry associations and businesses.

Association Members



Corporate Members



Clause 11 of AIGN's constitution states that: "A member may at any time, by giving notice in writing to the Secretary, resign as a member. The resignation will be effective three (3) months from the date of receipt of the notice by the Secretary. A member so resigning shall be liable for payment of the subscription fee for the financial year in which the resignation becomes effective. When the resignation of a member becomes effective, that member's name must be removed from the register."

*New members Q4 FY26 Mobil Oil Australia and Jemena


Chair and Chief Executives' report
AIGN: Our role and leadership
Climate change policy principles
Our advocacy approach
Engage in international negotiations
Navigate the Australian policy landscape
Governance and operations
AIGN members




**Australian
Industry
Greenhouse
Network**

Australian Industry Greenhouse Network Ltd

ABN 93 108 941 117

PO Box 4622, Kingston ACT 2604

T +61 2 6295 2166

W www.aign.net.au

E admin@aign.net.au